



# **GLOBAL ATOMIC CORPORATION**

**MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION  
AND RESULTS OF OPERATIONS**

**FOR THE THREE AND NINE MONTHS ENDED  
SEPTEMBER 30, 2020**

**Dated November 11, 2020**

# Global Atomic Corporation

## Management's Discussion and Analysis

For the three and nine months ended September 30, 2020

(All amounts in Canadian Dollars, unless otherwise stated)

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The following discussion of the results of operations and financial condition of Global Atomic Corporation ("Global Atomic" or the "Company") prepared as of November 11, 2020 summarizes management's review of the factors that affected the Company's financial and operating performance for the three and nine months ended September 30, 2020, and the factors reasonably expected to impact on future operations and results ("Management's Discussion and Analysis of Financial Condition and Results of Operations" or "MD&A").

This MD&A is intended to supplement and complement the Company's unaudited interim consolidated financial statements as at and for the three and nine months ended September 30, 2020 ("Financial Statements") and the notes thereto, which were prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB").

Certain information and discussion included in this MD&A constitute forward-looking information, which should be read in consideration of the cautionary notes contained in the section "Forward-Looking Statements" at the end of this MD&A.

Further information about the Company and its operations can be obtained from the offices of the Company, at [www.globalatomiccorp.com](http://www.globalatomiccorp.com) or from [www.sedar.com](http://www.sedar.com).

## **HIGHLIGHTS**

### ***Dasa Uranium Project***

- The Environmental Impact Statement ("EIS") was completed and filed with the Niger Government.
- The Mining Permit application was submitted to the Niger Government on September 25, 2020.
- Pilot plant trials were initiated to confirm and optimize the processing plant flow sheet.

### ***Turkish Zinc Joint Venture***

- The Company's share of the Turkish Joint Venture ("Turkish JV") EBITDA was \$2.5 million in Q3 2020 (\$5.9 million for the 9 months 2020).
- The non-recourse Turkish JV debt was reduced from US \$22.85 million at the end of Q2 2020 to US \$21.15 million (Global Atomic share - \$10.4 million) at the end of Q3 2020 and the cash balance was US \$0.3 million. .

### ***Corporate***

- Global Atomic continues to receive management fees and sales commissions from the Turkish JV, helping to offset corporate overhead costs.

## **OUTLOOK**

### ***Dasa Uranium Project, Niger***

- Public consultation meetings took place in early October in the Dasa area and the town of Agadez, Niger. Receipt of an Environmental Certificate of Conformity from the Niger Government is expected shortly.
- Global Atomic anticipates the Mining Permit will be issued in Q1 2021.
- A structural drilling program is under way and the results will be used to finalize the Dasa mine plan.
- A Pilot Plant project is expected to be complete in Q4 2020 and the results will be used to optimize the Dasa Process Plant flow sheet.
- Various trade-off studies are underway to optimize mining and processing.

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### ***Turkish Zinc JV, Iskenderun, Turkey***

- Following process adjustments completed in August, the plant has largely attained planned efficiency levels.
- Plant is expected to deliver 60% – 65% capacity utilization for calendar 2020.
- Zinc prices continued to increase over Q3 and averaged \$1.11/lb in September, strengthening even further thereafter.
- The Company expects further repayments against the Befesa loan in Q4 2020, with the objective of paying out the Befesa loan fully by the end of 2021, subject to zinc prices and EAFD availability.
- Dividend flow from the Turkish Zinc JV will resume following repayment of the Befesa loan.

### **BACKGROUND**

Global Atomic is a reporting issuer under applicable securities legislation in the provinces of Alberta, British Columbia and Ontario and trades under the symbol "GLO" on the Toronto Stock Exchange (the "TSX"), under the symbol "GLATF" on the Over-The-Counter Market (the "OTC:QX"), and under the symbol "G12" on the Frankfurt Stock Exchange.

On December 22, 2017, the Company completed the acquisition of Global Atomic Fuels Corporation ("GAFC"). Under the terms of the transaction, GAFC amalgamated with a wholly-owned subsidiary of Global Atomic, and all of the issued and outstanding common shares of GAFC were acquired by the Company in exchange for the issuance of 2.147 common shares of the Company for each GAFC share. On completion of the transaction, the Company consolidated its share capital on the basis of one new share for every 2.75 shares outstanding.

Global Atomic is headquartered in Toronto, Canada and is incorporated under the laws of the Province of Ontario. Global Atomic and its subsidiaries have two principal lines of business:

1. the processing of EAFD obtained from steel companies through a Waelz kiln to recover zinc and produce a high-grade zinc concentrate in Turkey for sale to smelters.
2. the acquisition, exploration and development of mineral resource properties, with the Dasa Project currently under development in Niger.

### **URANIUM BUSINESS**

The Company carries out its Niger uranium exploration and development activities through its wholly-owned subsidiary, GAFC. GAFC was incorporated on January 31, 2005 to acquire and develop uranium mining projects. After an analysis of the prospective exploration sites in Niger, GAFC entered into six Mining Agreements with the Government of the Republic of Niger. Each Mining Agreement covers a period of 20 years. Under the terms of a Mining Agreement, GAFC is granted an initial three-year Exploration Permit, which is renewable for two successive 3 year periods. A Mining Permit will then have an initial term of 10 years and is renewable until the resource is depleted.

In January 2007, GAFC entered into 4 Mining Agreements known as Tin Negouran 1, 2, 3 and 4. In September 2007, GAFC entered into 2 additional Mining Agreements known as Adrar Emoies 3 and 4.

The original area covered by each Mining Agreement was approximately 500 km<sup>2</sup>. Upon each renewal of Exploration Permits, GAFC is required to reduce the area covered by the Mining Agreement by 50%. The area covered by each Mining Agreement is currently between 120 and 120 km<sup>2</sup>.

Subsequent to signing the Mining Agreements, GAFC acquired historic exploration and drilling data that had been compiled on the 6 permit areas. GAFC initially began exploration work on the Tin Negouran permits and then moved the exploration focus to the Isakanan prospect located on the Adrar Emoies 4 permit. In late 2009, a surface mapping and reconnaissance program was initiated around the Dajy prospect located on the Adrar Emoies 3 permit, which led to the discovery of high-grade surface mineralization approximately 2 km northeast of the Dajy prospect, which was named Dasa.

Drilling during 2010 and 2011 was concentrated on the Dasa area with initial drill depths of less than 100 meters drilled

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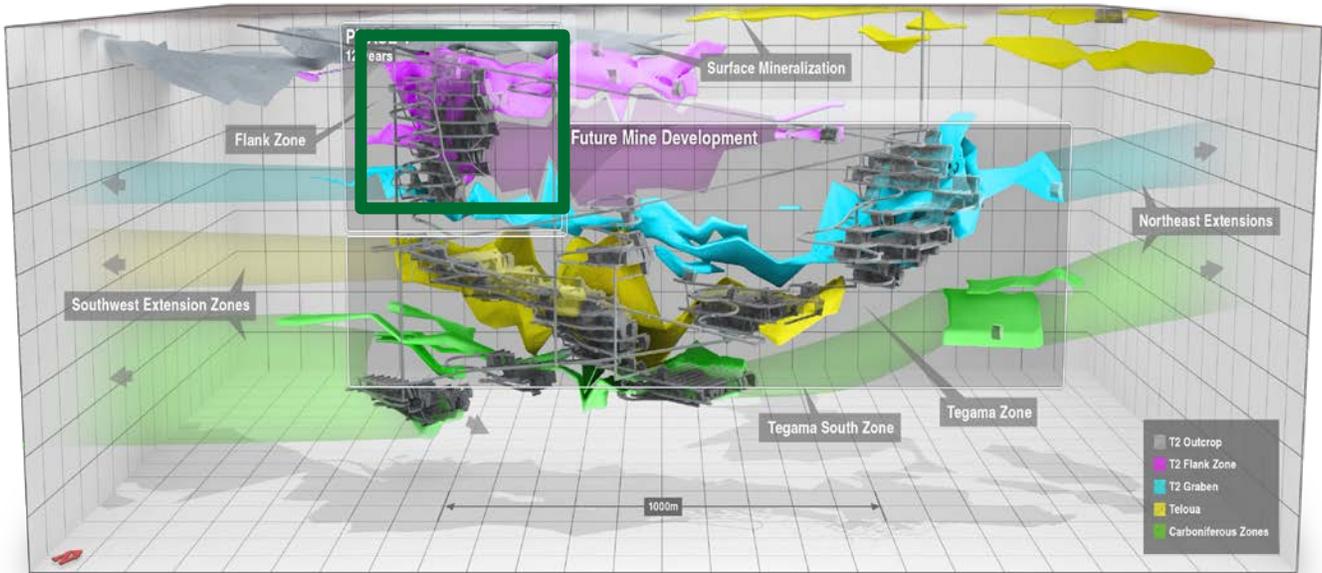
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by vertical rotary holes. This drilling led to the discovery of surface mineralization hosted in Tchirezrine 2 sandstone. In 2012, during a deeper drilling campaign (up to 754 metres), GAFC discovered the main graben hosted deposit at Dasa. Drilling in this area below 250 meters targeted the Triassic-Jurassic sandstone Tchirezrine 2 formation (which also hosts Orano’s huge Imouraren deposit) and subsequently, the Carboniferous formations (which also host Orano’s Cominak and Somair deposits at Arlit).

In 2018, GAFC began a drill program at an area identified as the “Flank Zone” to assess the potential for near-surface high-grade material, as well as testing strike extensions of deeper mineralized horizons. The drill campaign was successful on both counts. The drilling identified significant amounts of high-grade material in the Flank Zone and in several new zones along strike and down dip. Using this new data, CSA Global Pty. Ltd. (“CSA Global”), on behalf of GAFC, prepared an updated Mineral Resource Estimate (“MRE”) that was reported in an NI 43-101 compliant technical report on July 18, 2019 with an effective date of June 1, 2019.

On April 15, 2020, Global Atomic announced the results of a Preliminary Economic Assessment (“PEA”), followed by the filing of an NI 43-101 compliant technical report on May 20, 2020. The objective of the PEA was to assess the economic and technical viability of a Phase 1 Development Plan at the Dasa Project with a Stand-Alone Processing Plant to produce yellowcake on the property. The Phase 1 Development Plan was limited to the Flank Zone, comprising mostly Indicated Resources (88.5%) and resulting in an initial 12 year mine schedule.



The PEA results were prepared based on a U<sub>3</sub>O<sub>8</sub> price of \$35/pound resulting in a Phase 1 Development Plan after-tax internal rate of return of 26.6% and a net present value of US \$211 million using an 8% discount rate. The average cash cost over this project phase is US \$16.72/pound and the AISC is US \$18.39/pound. The positive outcome of the PEA supported the Company’s decision to move the Dasa project into production.

The Company completed its EIS and filed it with the Niger Government during Q3 2020 and follow on public consultation meetings were held in early October. All issues have been addressed. The application for the Mining Permit was also filed in Q3 2020 and the Mining Permit is expected in Q1 2021.

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Various optimization and trade-off studies are presently underway:

- a pilot plant project started in August 2020 and the results will be available in early 2021, providing further assurance on the flow sheet and optimizing reagent use
- A structural drilling program began in early November 2020 and will provide data needed for final mine plan engineering and portal location
- Trade-off studies are underway to optimize mining methods and related parameters
- Trade-off studies are underway to optimize tailings storage
- Alternative backfill plans are being tested so that the final selection can be optimized

With the completion of these studies, final engineering, equipment selection and contractor selection will proceed. The objective is to mobilize to site and begin construction in Q1 2022, subject to availability of financing and uranium market conditions.

The Company's exploration and evaluation activities through Q3 2020 and comparison to the full year 2019 are as follows:

	September 30, 2020	December 31, 2019
<b>Exploration and evaluation assets - beginning</b>	<b>\$ 32,515,297</b>	<b>\$ 32,065,797</b>
Management fees, salaries and benefits	518,712	1,064,257
Equipment, fuel and maintenance	18,822	33,538
Camp costs	69,389	108,367
Drilling, assays and related costs	1,415,530	845,445
Security costs	141,242	95,194
Taxes and other fees	75	1,088
Travel & other costs	166	79,964
Depreciation on plant and equipment	265	1,916
Exchange differences	1,852,092	(1,780,269)
<b>Exploration and evaluation assets - ending</b>	<b>\$ 36,531,590</b>	<b>\$ 32,515,297</b>

### TURKISH ZINC EAFD OPERATIONS

The Company's Turkish EAFD business operates through a joint venture with Befesa Zinc S.A.U. ("Befesa"), an industry leading Spanish company that operates a number of Waelz kilns throughout Europe and Asia. On October 27, 2010, Global Atomic and Befesa, established the Joint Venture, known as Befesa Silvermet Turkey, S.L. ("BST") to operate an existing plant and develop the EAFD recycling business in Turkey, (the "Turkish Operations"). BST is held 51% by Befesa and 49% by Global Atomic. A Shareholders Agreement governs the relationship between the parties. Under the terms of the Shareholders Agreement, management fees and sales commissions are distributed pro rata to Befesa and Global Atomic. Net income earned in Turkey, less funds needed to fund operations, must be distributed to the partners annually.

The Turkish Zinc JV owns and operates an EAFD processing plant in Iskenderun, Turkey. The plant processes EAFD containing 25% to 30% zinc that is obtained from electric arc steel mills and produces a zinc concentrate grading 68% to 70% zinc that is then sold to zinc smelters.

Global Atomic holds a 49% interest in the Turkish Zinc JV and, as such, the investment is accounted for using the equity basis of accounting. Under this basis of accounting, the Company's share of the JV's earnings is shown as a single line in its income statement.

In 2018, the Turkish Zinc JV approved a capital project to modernize and expand the Iskenderun plant. The project began in 2018 and was completed in 2019. In January 2019, the Iskenderun plant shut down so that the site

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reconstruction could begin. Commissioning of the new plant was completed in August and production ramp up began in September. The Iskenderun plant now has the capacity to process 110,000 tonnes EAFD per annum, an increase from the 65,000 tonne per annum previous capacity.

The following table summarizes comparative results for 2020 and 2019 of the Turkish Zinc JV at 100%.

	Three months ended September 30,		Nine months ended September 30,	
	2020 100%	2019 100%	2020 100%	2019 100%
Net sales revenues	\$ 5,555,087	\$ 171,612	\$ 22,649,656	\$ 5,356,688
Cost of sales	3,681,069	1,376,112	18,111,776	5,324,139
Foreign exchange loss (gain)	(611,932)	(435,357)	(1,367,023)	(774,737)
<b>EBITDA<sup>(1)</sup></b>	<b>\$ 2,485,950</b>	<b>\$ (769,143)</b>	<b>\$ 5,904,903</b>	<b>\$ 807,286</b>
Management fees & sales commissions	294,929	8,236	1,202,901	123,961
Depreciation	802,560	20,964	2,412,597	48,884
Interest expense	457,675	80,704	1,370,798	111,788
Foreign exchange loss on debt	4,415,934	-	8,670,782	-
Other expense (income)	(49,097)	(773)	(49,097)	(7,103)
Tax expense	(610,882)	(8,243,080)	(1,603,879)	(10,937,637)
Net income	\$ (2,825,169)	\$ 7,364,806	\$ (6,099,199)	\$ 11,467,393
Global Atomic's equity share	\$ (1,384,333)	\$ 3,608,755	\$ (2,988,608)	\$ 5,619,023
Global Atomic's share of EBITDA	1,218,116	-376,880	\$ 2,893,402	\$ 395,570

(1) EBITDA is a non-IFRS measure, does not have a standardized meaning prescribed by IFRS and may not be comparable to similar terms and measures presented by other issuers. EBITDA comprises earnings before income taxes, interest expense (income), foreign exchange loss (gain) on debt, depreciation, management fees, sales commissions, losses (gains) on sale of property, plant and equipment and impairment charges.

Zinc concentrates are sold to smelters in US dollars. Because the Turkish Lira is the functional currency of the Turkish operations, sales are converted to Turkish Lira at the date of the sale. When funds are subsequently received, the US dollar receipts are translated to Turkish Lira. The Turkish Lira depreciated in both 2019 and 2020, with the result that exchange gains were recognized on sales when converted to Turkish Lira. In calculating EBITDA, these exchange changes related to the functional and reporting currencies are treated as operations related (ie above the EBITDA subtotal).

The total cost for the plant modernization and expansion was approximately US \$26.6 million, which was funded by cash on hand, available credit lines from the BST JV's Turkish bank and non-recourse loans from Befesa. At September 30, 2020, the Befesa loans totalled US \$15.6 million, bearing interest at Libor + 4.0% and mature between May and December 2022. The Turkish bank loans were renewed in August and September and converted to revolving lines of credit. The outstanding balance at September 30, 2020 was US \$5.55 million and bears interest at 3.75%.

The loans are denominated in US dollars but converted to Turkish Lira for functional accounting purposes. For presentation purposes, the equity interests are then converted to Canadian dollars. The foreign exchange loss for the 9 months to September 30, 2020 related to the joint venture debt was C\$8.7 million (\$4.4 million for the 3 months ended September 30, 2020).

This foreign exchange loss is an unrealized loss, and largely relates to the devaluation of the Turkish Lira relative to the US dollar from 5.95 at December 31, 2019 to 7.74 at September 30, 2020. In economic terms, all revenues are received in US dollars and these will be used to pay down the US denominated debt, so no real exchange gains/losses will be realized in US dollar terms. The accounting exchange losses relate to the debt are shown below EBITDA as a financing related cost.

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Tax expense (income) shown in the income statement is a non-cash deferred tax amount. The tax credit arises due to the recognition of tax loss carry-forward balances that have been generated in the Turkish operations. The Turkish entities qualified for an investment tax credit incentive on the new plant, of which TL 77.2 million (\$13.3 million) remains as a carry-forward balance at the end of Q3 2020.

Overall, the Company's share of EBITDA was \$1.2 million in Q3 2020 (\$2.9 million for 9 months 2020) and its share of net loss was \$1.4 million (\$3.0 million for 9 months 2020), driven largely by the unrealized foreign exchange loss recognized on the debt balances.

The following table summarizes comparative operational metrics of the Iskenderun facility.

	Three months ended September 30,		Nine months ended September 30,	
	2020 100%	2019 100%	2020 100%	2019 100%
Exchange rate (TL/C\$, average)	5.44	4.30	4.98	4.24
Exchange rate (C\$/US\$, average)	1.33	1.32	1.35	1.33
Exchange rate (TL/C\$, period-end)	5.80	4.27	5.80	4.27
Exchange rate (C\$/US\$, period-end)	1.33	1.32	1.33	1.32
Average zinc price (US\$/LB.)	1.06	1.16	\$0.97	\$1.21
EAFD processed (DMT)	12,269	5,703	51,295	10,178
Production (DMT)	4,593	1,181	18,755	2,472
Shipments (DMT)	4,189	430	19,941	1,983
Shipments (zinc content, 000 lb.)	6,296	636	30,641	1,983

The average zinc price in Q3 2020 was \$1.06/lb, down from \$1.16/lb in Q3 2019. Zinc price was \$1.04/lb at the start of 2020 and with improved market sentiment, the zinc prices reached a peak of \$1.12/lb on January 22<sup>nd</sup>. Thereafter, reduced market demand initially from China and then globally, resulting from the COVID-19 outbreak, resulted in price declines, reaching a low of \$0.80/lb on March 25<sup>th</sup>. The zinc price remained depressed during much of Q2 2020 and strengthened considerably in Q3, when it averaged \$1.06/lb. At the date hereof, zinc is trading at \$1.18/lb. The outlook for zinc prices is uncertain, as it is with all other commodity prices. Economists cannot agree on the likely speed of economic recovery that may be realized over the next few quarters or potential negative impacts of a second wave of COVID-19.

However, steel production increased significantly in Q3 2020, as countries moved out of nationwide COVID-19 lockdowns. In Q3 2020, world steel production increased 7.9% over Q2 2020. Excluding China, the increase was 13.5%. Turkey's steel production increased 16.3% in Q3 over Q2, with improvements in exports, particularly in the automotive sector.

Compared to 2019 though, global steel production for the 9 months to September 2020 has declined by 3.1%. Although Chinese steel production was recovering and increased 4.1% over the first 9 month period in 2020, the rest of the world experienced a 12.1% decline in production. The Turkish steel industry experienced a sharp contraction in the initial half of 2020, but a recovery began in June and continued throughout Q3 2020. Overall, Turkish steel production for the first 9 months of 2020 has increased 2.6% over the same 2019 period.

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The World Steel Association published a short-term steel outlook in October 2020 as follows:

	Year-Over-Year Steel Demand Change		
	2019(A)	2020(F)	2021(F)
World	3.4%	-2.4%	4.1%
China	8.5%	8.0%	0.0%
World (ex China)	-1.5%	-13.3%	9.4%
Developed Countries	-3.8%	-14.4%	8.0%
Developing Countries	0.6%	-12.3%	10.6%
<b>Turkey</b>	<b>-15.4%</b>	<b>10.0%</b>	<b>17.8%</b>

BST processed 51,295 tonnes EAFD through Q3 2020, which represents approximately 62% of plant capacity. In Q3, EAFD tonnes processed were negatively impacted due to a shutdown in August for scheduled maintenance as well as completion of final adjustments to the plant. Since restarting the plant in September, operating efficiencies have largely improved to the planned level for the new plant. 2019 production is not comparable, as the plant was shut down for reconstruction after January 2019.

The current outlook is that the plant will process about 65,000 and 70,000 tonnes EAFD in 2020. The zinc content in concentrate shipments during the 9 months 2020 was 30.6 million pounds. Based on the current outlook for 2020, zinc content of concentrate shipments for the year are expected to exceed 40 million pounds.

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### COMPARATIVE RESULTS

The following table summarizes comparative results of operations of the Company:

(all amounts in C\$)	Three months ended September 30,		Nine months ended September 30,	
	2020	2019	2020	2019
Revenues	\$ 146,225	\$ 19,697	\$ 595,878	\$ 73,375
General and administration	676,197	1,524,448	2,177,485	3,307,358
Share of equity loss (earnings)	1,384,333	(2,245,579)	2,988,607	(7,864,602)
Other income	(33,044)	(30,000)	(93,044)	(90,000)
Finance expense	3,870	-	12,726	-
Foreign exchange loss (gain)	(2,659)	(19,220)	(20,788)	41,351
<b>Net income (loss)</b>	<b>\$ (1,882,472)</b>	<b>\$ 790,048</b>	<b>\$ (4,469,108)</b>	<b>\$ 4,679,268</b>
Other comprehensive income (loss)	\$(924,400)	\$(307,679)	\$(1,023,689)	\$(3,382,107)
<b>Comprehensive income (loss)</b>	<b>\$ (2,806,872)</b>	<b>\$ 482,369</b>	<b>\$ (5,492,797)</b>	<b>\$ 1,297,161</b>
<i>Basic net income per share</i>	<i>\$(0.012)</i>	<i>\$0.005</i>	<i>\$(0.030)</i>	<i>\$ 0.033</i>
<i>Diluted net income per share</i>	<i>\$(0.012)</i>	<i>\$0.005</i>	<i>\$(0.030)</i>	<i>\$ 0.031</i>
Basic weighted-average number of shares outstanding	150,695,797	144,532,683	149,402,735	142,762,854
Diluted weighted-average number of shares outstanding	157,871,978	153,419,264	157,541,571	150,085,354
Cash dividends declared	\$0.000	\$0.000	\$0.000	\$0.000
	<b>September 30, 2020</b>	<b>December 31, 2019</b>		
Cash	\$ 3,828,157	\$ 3,890,665		
Exploration & evaluation assets	36,531,590	32,515,297		
Investment in joint venture	9,934,450	15,870,717		
Other assets	1,367,290	1,328,399		
<b>Total assets</b>	<b>\$ 51,661,487</b>	<b>\$ 53,605,078</b>		
<b>Total liabilities</b>	<b>\$ 552,750</b>	<b>\$ 647,755</b>		
<b>Shareholders' equity</b>	<b>\$ 51,108,737</b>	<b>\$ 52,957,323</b>		

The consolidated financial statements reflect the equity method of accounting for Global Atomic's interest in BST. The Company's share of net earnings and net assets are disclosed in the notes to the financial statements.

**Revenues** include management fees and sales commissions received from the joint venture. These are based on joint venture revenues generated and zinc concentrate tonnes sold. The lower 2019 revenues reflect the shut down of the plant to enable reconstruction.

**General and administration** costs at the corporate level include general office and management expenses, stock option awards, costs related to maintaining a public listing, professional fees, audit, legal, accounting, tax and consultants' costs, insurance, travel and other miscellaneous office expenses.

**Share of net earnings from joint venture** represents Global Atomic's equity share of net earnings from the BST joint venture. Earnings from operations in 2019 declined due to the shut down of the plant for reconstruction, offset in large part by the tax benefit recognized due to investment tax credits available to reduce future income taxes. The 2020 results from non-cash depreciation expense and the non-cash loss on foreign exchange related to the US dollar denominated joint venture debt.

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### SELECTED QUARTERLY FINANCIAL INFORMATION

	Revenues	Net income (loss)	Net income (loss) per share
<b>2020</b>			
Q3	146,225	(1,882,472)	(0.012)
Q2	225,456	(1,067,553)	(0.008)
Q1	224,197	(1,519,083)	(0.010)
<b>2019</b>			
Q4	166,076	(942,435)	(0.006)
Q3	19,697	790,048	0.005
Q2	-	2,311,576	0.016
Q1	53,678	1,577,644	(0.030)
<b>2018</b>			
Q4	225,418	1,760,964	0.014

All quarterly values reflect Global Atomic's 49% interest in the joint venture with Befesa using the equity method, with the Company's share of net earnings of the joint venture. The presentation currency is Canadian dollars.

- The Company's revenues are based on management fees and sales commissions received from the Turkish joint venture, which in turn, vary from quarter to quarter based on zinc prices and sales volumes.
- Net income is primarily impacted by changes in the equity income recorded for the Turkish joint venture.
- Stock-based compensation is granted to management, contractors and directors from time to time, and impacts quarterly results accordingly.

### LIQUIDITY AND FINANCIAL POSITION

The Company had a working capital surplus of \$3.7 million at September 30, 2020 (\$3.7 million at December 31, 2019).

During Q3 2020, the Company spent \$0.4 million on exploration and evaluation expenditures related to its Niger uranium properties (Q3 2019 - \$0.3 million) and \$2.1 million for the 9 months 2020 (\$1.8 million in 2019).

Throughout the year, the Company receives its share of management fees and sales commissions from the Turkish operations, which amounts help fund the various corporate costs.

For the year 2019, the Company realized \$0.7 million from the exercise of stock options and \$0.4 million from the exercise of warrants. In 2020, stock options have been exercised for proceeds of \$102,615 and warrants have been exercised for proceeds of \$127,020.

In January 2019, the Company completed a private placement of common shares for \$1.3 million. In May 2020, the Company completed a private placement of units for gross proceeds of \$3.3 million.

The Turkish Joint Venture has drawn down on its revolving lines of credit by US\$5.55 million and received loans from Befesa of US\$15.6 million. The total debt was reduced by US\$1.7 million in Q3. No dividends will be paid until the Befesa debt has been repaid or refinanced. At present, the Befesa debt is expected to be repaid in 2021 and dividends may resume in 2022, depending on zinc prices and availability of EAFD supplies.

The Company will require additional funding to advance the Dasa Project to production. The Company is pursuing opportunities to fund the required construction and start-up capital, and is considering project finance, sales contract prepayments, equity and other sources of funding. However, there can be no assurance that such financing will be available on a timely basis and under terms which are acceptable to the Company.

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### **CAPITAL MANAGEMENT**

In managing its capital, the Company's objective is to ensure the Company is able to continue its operations and that it has sufficient ability to satisfy its capital obligations and ongoing operational expenses. The Company considers the components of shareholders' equity, as well as its cash and equivalents, notes receivable, credit facilities and long-term loan obligations as capital. Management adjusts the capital structure as necessary in order to support its business strategy. The Board of Directors does not establish quantitative return on capital criteria for management, but rather relies on the expertise of the Company's management team to sustain current operations and future development of the business. The Company is not subject to externally imposed capital requirements.

### **FINANCIAL RISK FACTORS**

The Company's activities expose it to a variety of financial risks: credit risk, liquidity risk and market risk (including interest rate, foreign exchange rate, and commodity and equity price risk) which are listed in Note 21 of its audited consolidated financial statements for the year ended December 31, 2019.

### **RELATED PARTY TRANSACTIONS**

The Company lists its related party transactions in Note 9 of its unaudited consolidated interim financial statements for the 9 months ended September 30, 2020.

### **OFF BALANCE SHEET TRANSACTIONS**

As of the date of this filing, the Company does not have any off-balance sheet arrangements that have, or are reasonably likely to have, a current or future effect on the results of operations or financial condition of the Company, including and without limitation, such considerations as liquidity and capital resources.

### **SIGNIFICANT ACCOUNTING POLICIES AND CRITICAL ACCOUNTING ESTIMATES & JUDGMENTS**

The Company prepares its consolidated financial statements in conformity with International Financial Reporting Standards ("IFRS"). The preparation of the Company's consolidated financial statements requires management to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses. Significant accounting policies and critical accounting estimates and judgments are described in Notes 3 and 5 of the Company's audited consolidated financial statements for the year ended December 31, 2019.

### **CHANGES IN ACCOUNTING POLICIES**

The Company describes the effect of changes in accounting policies in Note 4 of its audited consolidated financial statements for the year ended December 31, 2019. Future changes in accounting policies are also covered in Note 4.

### **RISKS AND UNCERTAINTIES**

The risks and uncertainties that prevailed at the end of 2019 continue to exist for the Company at the present time, and readers are urged to refer back to the year-end Management's Discussion and Analysis. Additionally, the Company has experienced the following additional risk during 2020.

#### ***COVID-19***

During the quarter ended March 31, 2020, the World Health Organization declared the outbreak of the novel strain of coronavirus, specifically identified as "COVID-19", a pandemic resulting in worldwide emergency measures to combat the spread of the virus. These measures, which include self-quarantine period, have caused disruption to businesses globally, which are resulting in an economic slowdown and uncertainties potentially affecting the Company's cash flows,

# Global Atomic Corporation

## Management's Discussion and Analysis

For the three and nine months ended September 30, 2020

(All amounts in Canadian Dollars, unless otherwise stated)

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financial condition and results of operations. It is not possible to reliably estimate the length or effect of these developments due to uncertainties including the ultimate geographic spread of the virus, the severity of the disease, the duration of the outbreak, and actions that may be taken by governmental authorities and central banks to contain COVID-19 or to treat its impact.

### **OUTSTANDING SHARE DATA**

As at November 11, 2020 the outstanding common shares, stock options and share purchase warrants are:

Common shares outstanding	151,756,572
Stock options	13,937,727
Warrants	2,918,167
<u>Fully diluted shares outstanding</u>	<u>168,612,466</u>

### **MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL INFORMATION**

The Company's financial statements are the responsibility of the Company's management and have been approved by the board of directors. The consolidated financial statements were prepared by the Company's management in accordance with IFRS. The consolidated financial statements include certain amounts based on the use of estimates and assumptions. Management has established these amounts in a reasonable manner in order to ensure the financial statements are presented fairly in all material respects.

### **QUALIFIED PERSON**

The scientific and technical disclosures in this Management's Discussion and Analysis have been reviewed and approved by Ronald S. Halas, P.Eng. and George A. Flach, P.Geo. who are "qualified persons" under National Instrument 43-101 – Standards of Disclosure for Mineral Properties.

### **CAUTIONARY NOTE REGARDING FORWARD-LOOKING STATEMENTS**

Except for statements of historical fact relating to the Company, certain information contained in this MD&A constitutes "forward-looking information" under Canadian securities legislation. Forward-looking information includes, but is not limited to, statements with respect to the potential of the Company's assets; the future prices of uranium or zinc; capital expenditure requirements; requirements for additional capital and other statements relating to the financial and business prospects of the Company. Generally, forward-looking information can be identified by the use of forward-looking terminology such as "plans", "expects" or "does not expect", "is expected", "budget", "scheduled", "estimates", "forecasts", "intends", "anticipates" or "does not anticipate", or "believes", or variations of such words and phrases or statements that certain actions, events or results "may", "could", "would", "might" or "will be taken", "occur" or "be achieved". Forward-looking information is based on the reasonable assumptions, estimates, analysis and opinions of management made in light of its experience and its perception of trends, current conditions and expected developments, as well as other factors that management believes to be relevant and reasonable in the circumstances at the date that such statements are made, and are inherently subject to known and unknown risks, uncertainties and other factors that may cause the actual results, level of activity, performance or achievements of the Company to be materially different from those expressed or implied by such forward-looking information, including but not limited to risks related to: unexpected events and delays during permitting; timing and availability of external financing on acceptable terms and in light of the current status of global liquidity and credit availability; future prices of uranium or zinc; currency exchange rates; government regulation; failure of equipment or processes to operate as anticipated; risks inherent in manufacturing and processing operations, including strike by unionized personnel, environmental hazards or industrial accidents; and uncertain political and economic environments. Although management of the Company has attempted to identify important factors that could cause actual results to differ materially from those contained in forward-looking information, there may be other factors that cause results not to be as anticipated, estimated or intended. There can be no assurance that such statements will prove to be accurate, as actual results and

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future events could differ materially from those anticipated in such statements. Accordingly, readers should not place undue reliance on forward-looking information. The Company does not undertake to update any forward-looking information, except in accordance with applicable securities laws.

November 11, 2020

*"Stephen G. Roman"*

Stephen G. Roman  
Chairman, President & CEO

*"Rein A. Lehari"*

Rein A. Lehari  
Chief Financial Officer